

# MINUTES

## Community Mental Health Center Services Financial Workgroup

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April 15, 2020  
1:00 pm – 3:00 pm  
Teleconference/Skype for Business

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### In Attendance

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Michelle Carpenter, Linda Reidt Kilber, Terry Dosch, Tiffany Wolfgang, Stacy Bruels, Steven Gordon, Michelle Spies, Laurie Mikkonen, Laura Schaeffer, Sarah Burt, Phyllis Meiners, Doug Dix; Lindsey McCarthy

Not Present:

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### Welcome and Introductions

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- Laurie Mikkonen welcomed the group.

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### Review and Finalize January 8, 2020 Minutes

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- The January 8, 2020 minutes were reviewed. Linda Reidt Kilber made a motion to approve. Phyllis Meiners seconded the motion. Minutes were approved.

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### Review CARE, IMPACT, CYF, and Outpatient

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- Laurie Mikkonen provided an overview of the prior work completed and rate models agreed upon by the group including Psych/CNP and Room and Board.
- Laurie Mikkonen discussed updates made to the CARE model regarding verification of the operating costs and how the duplication percentage is calculated into the model. The duplication percentage revision calculates the rate by multiplying the reported units by the duplication percentage to show a representation of total units provided even though they are not billable. The rationale was that the operating costs were inclusive of any costs centers incurred including for those units that were not billable; therefore, to accurately reflect the duplication, the percentage was added on to the billable units. The duplication percentage was also added on to the modeled rate to account for the nonbillable in order to cover the costs based on billable units.

- The workgroup discussed this revision to the model. Workgroup members raised concerns about the calculation and its impact on the model as well as sought clarification on its calculation. The workgroup agreed to table this piece of the model until next time to allow for additional time to review and provide meaningful feedback at the next meeting.
  - In reviewing the different CARE model options presented as it relates to excluding outliers, the workgroup agreed that it makes the most sense in the model to include those identified as rural providers but exclude one standard deviation.
  - Laurie Mikkonen provided an overview of the revised IMPACT model. Updates made were similar to the CARE model. The modeled rate excluded Capital Area Counseling as an outlier. The workgroup discussed that the modeled rate calculated to a lower rate than the existing rate. The workgroup discussed concerns regarding sustainability, especially as it relates to newer programs and initiatives undertaken to prevent hospitalizations. In discussion, the workgroup reviewed the unduplicated count of clients in the program for the cost report year (2018) to compare clients served to costs. The workgroup also discussed if IMPACT may be an area to implement performance-based contracting. With only one provider on the group being an IMPACT provider, it was determined to have a sub-workgroup meeting with all IMPACT providers to review the model and provide feedback.
  - The next area reviewed was CYF individual services. In reviewing this model, the workgroup discussed concern over accurate units report on the cost report compared to units reported in STARS. There was discussion to possibly add a line to the cost report to reconcile STARS units with agencies' cost report units.
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### Next Steps

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- A sub-workgroup meeting will be held in the next two to three weeks with all IMPACT providers.
  - Two additional workgroup meetings will be scheduled to wrap up the mental health models. Work must be completed by end of June.
  - DSS will follow up with agencies to better understand CYF.
  - Workgroup members will review the CYF and outpatient models to be prepared to discuss at the next meeting.
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### Public Comment

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- Laurie Mikkonen asked for any public comment. Being none, the meeting was adjourned.