Meeting Agenda

Provider Rate Methodology Workgroup – Substance Use Disorder

June 6, 2019

9:00 a.m. – 12:00 p.m. (Central Time)

Conference Call 1-866-410-8397

Access Code: 243-320-4489

- I. Welcome and Introductions
- II. Review and finalize minutes from December 13, 2018 meeting
- III. Review and finalize models for: Inpatient, PRTF, Detox
- IV. Next steps
- V. Public Comment



Substance Use Disorder Services Financial Workgroup

December 13, 2018 9:00-11:00 am Teleconference

In Attendance

Michelle Carpenter, Stacy Bruels, Terry Dosch, Greg Evans, Steven Gordon, Amy Hartman, Amy Iversen-Pollreisz, Laurie Mikkonen, Susan Sandgren, Laura Schaeffer, Brendan Smith, Michelle Spies, Brenda Tidball-Zeltinger, Gary Tuschen, Tiffany Wolfgang, Josh Merkley, Linda Reidt Kilber, Alan Solano, Thomas Stanage

Not Present: Stacia Nissen, Richard Bird, Hillary Schwab

Welcome and Introductions

• Laurie Mikkonen welcomed the group.

Review and finalize minutes from November 7th meeting

• The minutes were reviewed. Michelle Spies moved to approve. Michelle Carpenter seconded the motion. Minutes were approved.

Review changes and models for: Outpatient-group and low-intensity residential and rural rate

- Laurie Mikkonen reviewed the low intensity residential model. The model had not been changed from prior meetings; however, DSS staff had reached out to speak directly with the low intensity providers to review. The workgroup approved the modeled low intensity rates which will include a non-treatment daily rate with treatment services billed separately at outpatient individual and outpatient group rates.
- The workgroup reviewed information regarding rural rates. Current rural rates are 20% higher than non-rural rates. In State Fiscal Year 2018, approximately \$74,000 were billed in rural rates for substance use disorder services. Mental health rural

services had expenditures of approximately \$3.5 million. The workgroup discussed the desire to have consistent policy for all behavioral health services. As a result, rural rates will remain at 20% higher than non-rural rates until mental health services are reviewed. The workgroup agreed that if adjustments are made to the rural rate methodology under mental health, the same methodology will be applied to substance use disorder services.

• The workgroup compared individual and group rates to among Region 8 states: South Dakota, Montana, Wyoming, Colorado, and North Dakota. In reviewing these rates, South Dakota has established the highest individual rate. Group rates, as a percentage of individual rates, varied, with an average of 37%. The workgroup agreed to use a percentage of an individual rate to model the group rate. Cost report information indicated that group costs are 23% of individual costs. The models presented provided a calculation using 26% of the individual rate or 28%. The workgroup approved the 28% option for the group rate modeling as this will support agencies that may have more difficulty drawing larger group sizes.

Review inpatient model methodology

- Laurie Mikkonen walked through calculations from cost report data by provider. Two different models utilizing cost report data were presented to the workgroup. The first model utilizes each provider's cost report data to develop a daily cost whereas the second model utilized as average hourly rate and average direct care wage cost as a percentage of allowable expenses.
- The workgroup reviewed this information and determined that follow up would be conducted directly with inpatient providers to determine what staffing needs are over the course of the week as inpatient requires 30 hours of treatment per week. The discussion included needing to ensure the rate supports evidence-based practices in an inpatient setting. Also discussed was the need to assess a potential "add-on" rate for individuals in need of medication assisted treatment.

Next Steps

- DSS will review the most recent cost report data and conduct follow up with the inpatient providers on staffing needs and salaries. The target date for contacting providers, which may include a survey, is January 17th.
- As part of a federal technical assistance opportunity, DSS will be requesting guidance on reimbursing for medication assisted treatment.
- The next rates to be reviewed include PRTF and detox.
- The target date for the next workgroup meeting is February.

Public Comment

• Laurie Mikkonen asked for any public comment. Being none, the meeting was adjourned.

	А	В	C	D	F	F	G	н		J	К	1	м	N	0
1		47 Y2 - SUD	-	_											
· ·	-	isive Inpatient Residential Services - cost report data		FY17						FY17					
3		Data used from 2018 Cost Report	BMS	DCI	Compass Point	VOA	Sum	Average		Keystone	Lewis and Clark	*Sisseton	Sum	Average	
4		Intensive Inpatient Residential Services provided	Inpatient	Inpatient	Inpatient	Inpatient	5411	Average		Inpatient/PRTF	Inpatient	Inpatient	Sum	Average	
5		intensive inputeric residential services provided	inputient	mpatient	inputerie	inputient			-	mputientyritti	mputerie	inputient			
6		Current total bed capacity for Intensive Inpatient residential services(survey)	6.0	5.0	9.0	3.0	23.0	5.8	-	126.0	16.0		142.0	71.0	
7															
8		Units reported (2018 cost report)	1,923	1,054	1,934	962	5,873	1,468		33,525	4,358		37,883	18,942	
9															
10		Occupancy percentage (Units reported/365 days/bed capacity)	88%	58%	59%	88%	292%	73%	5	73%	75%		148%	74%	
11															
12		Total Expenditures for Intensive Inpatient Residential Services	\$ 385,133	\$ 242,373	\$ 496,259	\$ 186,482	\$ 1,310,247	\$ 327,562		\$ 10,095,284	\$ 1,344,337		\$ 11,439,621	\$ 5,719,811	
13															
14		Total Direct Care Staff Cost	\$ 225,784	\$ 153,040	\$ 305,682	\$ 104,536	\$ 789,041	\$ 197,260	_	\$ 4,052,958	\$ 881,243		\$ 4,934,201	\$ 2,467,100	
15									-						
		Direct care costs as a percentage of total costs (i.e. intensive inpatient residential services salary,													1
		benefits, and taxes cost for direct care staff divided by intensive inpatient residential services													1 1
16		total costs).	58.6%	63.1%	61.6%	56.1%	239%	59.9%	5	40.1%	65.6%		106%	52.8%	
17		Total Indirect Cost	\$ 159.349	\$ 89.333	Ś 190.577	<u> </u>	¢ 534.300	\$ 130.302	-	\$ 6.042.326	Ś 463.094		¢	\$ 3.252.710	
18 19		lotal Indirect Cost	\$ 159,349	\$ 89,333	\$ 190,577	\$ 81,946	\$ 521,206	\$ 130,302	-	\$ 6,042,326	\$ 463,094		\$ 6,505,420	\$ 3,252,710	
20		Total Direct care FTE	6.4	2.9	8.2	2.7	20.3	5.1	-	78.6	13.2		91.8	45.9	
20		Hourly wage expense for direct care staff	\$ 16.89	\$ 25.33				-		\$ 24.80			\$ 56.83		
22		Direct care FTE/ bed	1.07	0.58	0.92	0.91	3.47	0.87		<u> </u>	<u>5</u> 52.03 0.83		5 50.83 1.45	0.73	
23			1.07	0.50	0.52	0.51	5.17	0.07	-	0.02	0.00		1.15	0.75	
24		Other Information							-						
25		Cost per Unit from 2016 cost report	\$ 187.07	\$ 222.41		\$ 138.10	1	\$ 182.53		\$ 230.16				\$ 230.16	
26		Cost per Unit from 2017 cost report	\$ 193.40	\$ 229.96	\$ 206.06			\$ 196.93		\$ 301.13	\$ 331.04			\$ 316.09	
27		Cost per Unit from 2018 cost report	\$ 200.28		\$ 256.60	\$ 193.85		\$ 216.91			\$ 308.48			\$ 308.48	
28		SFY19 Rate	\$ 226.86	\$ 226.86	\$ 226.86	\$226.86				\$ 226.86	\$ 303.85	\$ 226.86			Grand Total
29		STARS Title XIX Expenditure SFY 2018	\$ 152,551.19		\$ 6,449.89	\$ 65,366.38	\$ 224,367.46			\$-	\$ 28,895.33		\$ 28,895.33		\$ 253,262.79
30		STARS Contract Expenditure SFY 2018	\$ 263,929.02	\$ 205,504.00	\$ 428,273.38	\$ 134,731.69	\$ 1,032,438.09			\$ 1,157,432.07	\$ 1,153,789.11	\$ 31,693.47	\$ 2,342,914.65		\$ 3,375,352.74
31		STARS Paid Expenditure SFY 2018	\$ 416,480.21	\$ 205,504.00	\$ 434,723.27	\$ 200,098.07	\$ 1,256,805.55			\$ 1,157,432.07	\$ 1,182,684.44	\$ 31,693.47	\$ 2,371,809.98		\$ 3,628,615.53
32															
33		Cost per unit calculation completed by DSS staff													
34															
35		*Sisseton Wahpeton not required to file cost report													

	А	В	C	D	E	F	G		Н	I	J	К
1	SB147 Y2 - SU	D										
2	Intensive Inpatient	Draft Model Op	tions									
3	•											
4	Model based on FY:	18 Cost Report In	formation									
				Total Paid Direct Care	Direct Care Wage	Total Direct Care	Total Direct Care Wage Expense as a %				Daily Cost - Based on	Average of Individual
5	Program	Capacity	Direct Care FTE	Hours Needed	Expense per Hour	Wage Expense	of Total Allowable Expenses	Tota	l Expense	Individual Occupancy	Individual Occupancy	Provider's Cost
	BMS	6	6.4	13,364			58.6%	\$	385,133	88%	\$ 200.28	
	DCI 17 Data	5	5 2.9	6,043		, ,	63.1%	\$	242,373	58%	\$ 229.96	\$ 220.17
	Compass Point	9	0.2	17,150			61.6%	\$	496,259	59%	\$ 256.60	¢,
9	VOA	3		5,653		, ,	56.1%	\$	186,482	88%	\$ 193.85	
10		23	3 20.3	42,210	\$ 19.63	\$ 789,041		\$	1,310,247	73.1%		
11					average		average			average		
12												
13	Model based on FY:	18 Cost Report In	formation, Averag				Expense as a % of Total Allowable					
		.	D	Total Paid Direct Care	-		Total Direct Care Wage Expense as a %				Daily Cost - Based on	Average of Individual
14	Program BMS	Capacity	Direct Care FTE	Hours Needed 13,364	Expense per Hour \$ 19.63	Wage Expense \$ 262,389	of Total Allowable Expenses 59.9%	Ś	I Expense 438,373	Individual Occupancy 88%	Individual Occupancy \$ 227.96	Provider's Cost
	DCI 17 Data	6	<u> </u>	6,043			59.9%	\$ \$	438,373	58%	\$ 227.96 \$ 188.07	
	Compass Point			17,150			59.9%	ې \$	562,563	59%	\$ 290.88	\$ 224.92
	VOA		<u> </u>	5,653	\$ 19.63	, ,	59.9%	ې Ś	185,433	88%	\$ 290.88 \$ 192.76	
19	VUA	23		,	Ş 19.03	\$ 828,752	53.370	\$	1,384,595	73.1%	Ş 192.70	
20		2.	20.5	42,210		Ş 020,732		Ŷ		average		
21										average		
	Model based on Lev	wis and Clark dat	a only, FY18 Cost R	Report Information								
			,,,	Total Paid Direct Care	Direct Care Wage	Total Direct Care	Total Direct Care Wage Expense as a %				Daily Cost - Based on	
23	Program	Program Capacity Direct Care FTE		Hours Needed	Expense per Hour	Wage Expense	of Total Allowable Expenses	Tota	l Expense	Individual Occupancy	Individual Occupancy	
24	Lewis and Clark	16	5 13.2	27,516	\$ 32.03	\$ 881,243	65.6%	\$	1,344,337	75%	\$ 308.48	
25												
26												
				Modeled Rate	Indexed to SFY19							
27			Option	Options	with 2.25%							
28			1		\$ 225.12							
29			2		\$ 229.98							
30			L&C	\$ 308.48	\$ 315.42							

	А	В		С	D	T	E		F		G		Н		1
1	SB1	47 Y2 - SUD													
2	PRT	Services - cost report data										FY17			
3		Data used from 2018 Cost Report	Ou	r Home	Wellfully	1	VOA	S	um	Av	erage	Ke	eystone		
4		PRTF Services provided	ļ	PRTF	PRTF		PRTF					Inpa	tient/PRTF		
5															
6		Current total bed capacity for PRTF services		20.0	1	5.0	12.0		47.0		15.7		25.0		
7															
8		Units reported (2018 cost report)		5,627	3,3	52	2,281		11,260		3,753		33,525		
9															
10		Occupancy percentage (Units reported/365 days/bed capacity)		77%	(51%	52%		190%		63%		367%		
11						_				<u> </u>					
12		Total Expenditures for PRTF Services	\$	1,661,251	\$ 870,6	43	\$ 710,814	Ş	3,242,708	Ş :	L,080,903	Ş	10,095,284		
13					A 130.		4	*							
14		Total Direct Care Staff Cost	\$	1,002,643	\$ 470,4	44	\$ 372,262	Ş	1,845,349	Ş	615,116	Ş	4,052,958		
15						_									
10		Direct care costs as a percentage of total costs (i.e. PRTF services salary, benefits, and taxes cost for direct care staff divided by PRTF services total costs).		60.4%		.0%	52.4%		114%		55.6%		40.1%		
10		cost for direct care stall divided by PRTP services total costs).		60.4%	54	.0%	52.4%		114%		55.6%		40.1%		
18		Total Indirect Cost	ć	658,608	\$ 400.1	99	\$ 338,552	ć	1,397,359	ć	465,786	ć	6,042,326		
19			Ŷ	050,000	ç 400,1		Ş 550,552	Ŷ	1,557,5555	Ŷ	405,700	Ŷ	0,042,520		
20		Total Direct care FTE		20.6	1	2.4	9.8		42.7		14.2		78.6		
21		Hourly wage expense for direct care staff	Ś	23.45		28	\$ 18.30	Ś	60.02	Ś	20.01	Ś	24.80		
22		Direct care FTE/ bed	т	1.03		82	0.82	Ŧ	2.7	Ŧ	0.9	Ŧ	3.14		
23															
24		Other Information													
25		Cost per Unit from 2016 cost report			\$ 349.	81	\$ 302.16			\$	325.99	\$	230.16		
26		Cost per Unit from 2017 cost report	\$	285.98	\$ 264.	08	\$ 290.41			\$	280.16	\$	301.13		
27		Cost per Unit from 2018 cost report	\$	295.23	\$ 259	74	\$ 311.62			\$	288.86				
28		SFY19 Rate	\$	307.99	\$ 307.	99	\$ 307.99					\$	307.99	Grand Total	
29		STARS Title XIX Expenditure SFY 2018	\$	1,482,770.27	\$ 1,039,245	51	\$ 651,481.00	\$3,	173,496.78			\$ ·	479,081.38	\$	3,652,578.16
30		STARS Contract Expenditure SFY 2018			\$ 42,931	31		\$	42,931.31			\$	9,058.50	\$	51,989.81
31		STARS Paid Expenditure SFY 2018	\$	1,482,770.27	\$ 1,082,176	82	\$ 651,481.00	\$ 3,:	216,428.09			\$	488,139.88	\$	3,704,567.97
32															
33		Cost per unit calculation completed by DSS staff	_												
34															

	А	В	С	D	E	F	G	Н	I	J	К
1	SB147 Y2 - S	UD									
2	PRTF Draft Mode	el Options									
3											
4	Model based on	FY18 Cost Report Informat	tion								
				Total Paid Direct Care	Direct Care Wage	Total Direct Care	Total Direct Care Wage Expense as a % of			Daily Cost - Based on	Average of Individual
5	Program	Capacity	Direct Care FTE	Hours Needed	Expense per Hour	Wage Expense	Total Allowable Expenses	Total Expense	Individual Occupancy	Individual Occupancy	Provider's Cost
6	Our Home	20	20.6	42,765	\$ 23.45	\$ 1,002,643	60.4%	\$ 1,661,251	77%	\$ 295.23	
7	Wellfully	15	5 12.4	25,733	\$ 18.28	\$ 470,444	54.0%	\$ 870,643	61%	\$ 259.74	\$ 288.86
8	VOA	12	9.8	20,346	\$ 18.30	\$ 372,262	52.4%	\$ 710,814	52%	\$ 311.62	
9		47	7 42.7	88,844	\$ 20.01	\$ 1,845,349	55.6%	\$ 3,242,708	63.5%		
10					average		average		average		
11											
12	Model based on	Y18 Cost Report Informat	tion, Averaging Direct Ca		our and Total Direct Care W						
				Total Paid Direct Care	Direct Care Wage	Total Direct Care	Total Direct Care Wage Expense as a % of			Daily Cost - Based on	Average of Individual
13		Capacity	Direct Care FTE	Hours Needed	Expense per Hour	Wage Expense	Total Allowable Expenses	Total Expense	Individual Occupancy	Individual Occupancy	Provider's Cost
	Our Home	20		42,765		1	55.6%	\$ 1,539,280	77%	\$ 273.55	A
	Wellfully	15		25,733		. ,	55.6%	\$ 926,238	61%	\$ 276.32	\$ 290.31
	VOA	12		.,	\$ 20.01		55.6%	\$ 732,337	52%	\$ 321.06	
17		47	7 42.7	88,844		\$ 1,777,581		\$ 3,197,855	63.5%		
18									average		
19	Model based on	CPS PRTF SB147 Y1 Model	ed Rate with 2016 data	at 90% Occupancy				CPS PRTF		Medical Addon CPS Claims	Final Rate with Medical
20									Indexed to SFY20	Data	Addon
	Medical Costs Not	20						\$ 229.15			
_		H Cost per day from original	DHS model: \$18.99					<i>Ş 225.15</i>	<i>y</i> 233.75	÷ 23.50	Ŷ
		edical Cost Nov. 2018: \$18.3									
		ledical Cost Nov. 2018: \$23.									
25											
				Modeled Rate	Indexed to SFY19 with						
26			Option	Options	2.25%						
27			1	\$ 288.86	\$ 295.36						
28			2	\$ 290.31	\$ 296.84						

SB147 Y2 - SUD Detox Draft Model Options

		Half of Low Intensity				% Medical of Modeled
Low Intensity Residential Model Full Day - Indexed to 2018		Model	Medical Cost at 5% and 10%	Modeled Rate Optio	ns	Rate
\$ 59.43	3\$	29.72	\$ 1.56	\$ 31	.28	5%
\$ 59.43	3\$	5 29.72	\$ 3.30	\$ 33	.02	10%

Summary of Low Intensity Residential Models from SB147 Y2 - SUD 12/13/2018 Meeting

Residential Worker Expense/Day Unit	\$ 23.38
R&B Portion (20.6% of Total Modeled Rate)	\$ 10.77
Admin/Indirect/Other Portion (34.7% of Total Modeled Rate)	\$ 18.15
Total Non-Residential Worker Expense/Unit	\$ 28.92
Total Modeled Rate (Residential Worker + R&B + Admin/Indirect+ Other)	\$ 52.30
Occupancy	90%
Modeled Rate at 90% Occupancy	\$ 58.12
2018 CPI-U	2.25%
Inflated Modeled Rate	\$ 59.43